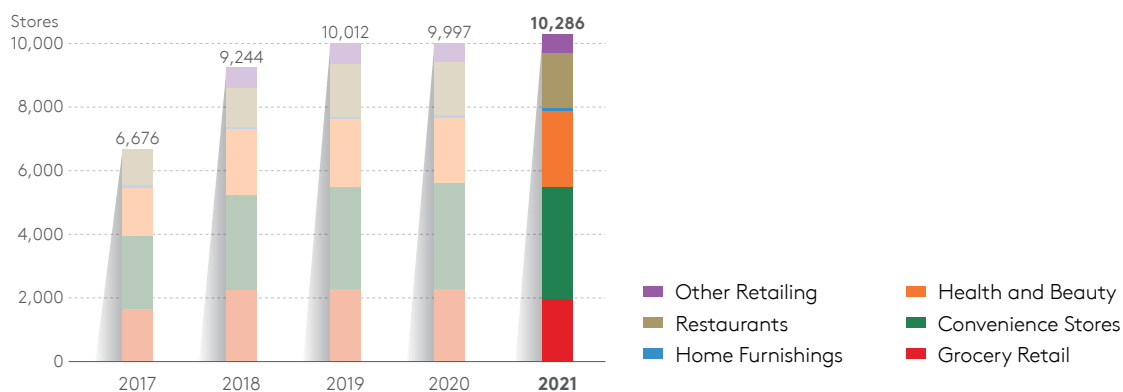


# Retail Outlets Summary

2021	Food		Health and Beauty	Home		Other Retailing	Total	Net change
	Grocery Retail	Convenience Stores		Furnishings	Restaurants			
Hong Kong	322	1,036	315	6	789	-	<b>2,468</b>	24
Macau	20	51	20	1	24	-	<b>116</b>	3
Chinese mainland	1,088	1,550	129	-	267	-	<b>3,034</b>	(106)
Singapore	101	455	119	-	170	-	<b>845</b>	47
Indonesia	23	-	295	5	-	-	<b>323</b>	(108)
Malaysia	79	-	497	-	3	-	<b>579</b>	46
Brunei	-	-	26	-	-	-	<b>26</b>	2
Taiwan	-	-	-	7	-	-	<b>7</b>	1
The Philippines	271	458	870	-	-	580	<b>2,179</b>	326
Vietnam	-	-	94	-	74	-	<b>168</b>	6
Cambodia	52	-	15	-	29	-	<b>96</b>	26
Thailand	-	-	-	-	445	-	<b>445</b>	22
<b>Total</b>	<b>1,956</b>	<b>3,550</b>	<b>2,380</b>	<b>19</b>	<b>1,801</b>	<b>580</b>	<b>10,286</b>	289
Net change over 2020	(338)	218	351	6	60	(8)	289	

2020	Food		Health and Beauty	Home		Other Retailing	Total	Net change
	Grocery Retail	Convenience Stores		Furnishings	Restaurants			
Hong Kong	322	974	350	4	794	-	2,444	(46)
Macau	20	51	20	1	21	-	113	1
Chinese mainland	1,371	1,403	116	-	250	-	3,140	49
Singapore	101	423	114	-	160	-	798	12
Indonesia	115	-	314	2	-	-	431	14
Malaysia	68	-	463	-	2	-	533	(10)
Brunei	-	-	24	-	-	-	24	1
Taiwan	-	-	-	6	-	-	6	-
The Philippines	263	481	521	-	-	588	1,853	(65)
Vietnam	-	-	95	-	67	-	162	(2)
Cambodia	34	-	12	-	24	-	70	16
Thailand	-	-	-	-	423	-	423	15
<b>Total</b>	<b>2,294</b>	<b>3,332</b>	<b>2,029</b>	<b>13</b>	<b>1,741</b>	<b>588</b>	<b>9,997</b>	(15)
Net change over 2019	5	118	(81)	1	(12)	(46)	(15)	

## Store Network



Note: Includes associates and joint ventures and excludes discontinued operations.